

Meeting Title	Board of Directors		
Date	18 March 2021	Agenda item	Bo.3.21.17

Emergency Decision for Ratification

Presented by	Laura Parsons, Associate Director of Corporate Governance/Board Secretary	
Author	Laura Parsons, Associate Director of Corporate Governance/Board Secretary	
Lead Director	Paul Rice, Chief Digital and Information Officer	
Purpose of the paper	This paper provides details of an emergency decision for ratification by the Board	
Key control	N/A	
Action required	For ratification	
Previously discussed at/ informed by	N/A	
Previously approved at:	Committee/Group	Date
	N/A	
Key Options, Issues and Risks		
In line with the Standing Orders for the Board of Directors, decisions reserved to the Board may in an emergency be exercised by the Chief Executive and the Chairman after having consulted at least two Non-Executive Directors. The exercise of such powers by the Chief Executive and the Chairman must be reported in the next formal meeting of the Board in public session, for ratification.		
Analysis		
At the Board Development Session held on 11 February 2021, the Board was advised of a need to upgrade the Trust’s data centre infrastructure. The current Data Centre technology is old and at increasing risk of failure. A total failure could lead to an extended period of paper based clinical and corporate business continuity plans in operation. This could lead to clinical, operational and reputational risk and lead to inefficient corporate operations. There would also be a very long period of recovery if the old Data Centre could be recovered, as all the paper based documentation would need to be inputted into systems when they became available again.		
In line with the scheme of delegation, Board approval was required as the required investment amounted to £2.69m. An emergency decision was required in order that this could be included in this year’s capital programme.		
The proposal was discussed and support for the proposal was confirmed by the Chair, Chief Executive, Audit Committee Chair and the Non Executive Champion for the Finance & Performance Academy.		
Recommendation		
The Board of Directors is asked to:		
a) Ratify the emergency decision outlined above.		

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Risk assessment						
Strategic Objective	Appetite (G)					
	Avoid	Minimal	Cautious	Open	Seek	Mature
To provide outstanding care for patients				g		
To deliver our financial plan and key performance targets			g			
To be in the top 20% of NHS employers					g	
To be a continually learning organisation				g		
To collaborate effectively with local and regional partners					g	
The level of risk against each objective should be indicated. Where more than one option is available the level of risk of each option against each element should be indicated by numbering each option and showing numbers in the boxes.	Low		Moderate	High	Significant	
	Risk (*)					
Explanation of variance from Board of Directors Agreed General risk appetite (G)	N/A					

Risk Implications	Yes	No
Corporate Risk register and/or Board Assurance Framework Amendments		▪
Quality implications		▪
Resource implications		▪
Legal/regulatory implications		▪
Diversity and Inclusion implications		▪

Regulation, Legislation and Compliance relevance
NHS Improvement: <i>Risk assessment framework, quality governance framework, code of governance , annual reporting manual</i>
Care Quality Commission Domain: <i>well led</i>
Care Quality Commission Fundamental Standard: <i>good governance</i>
Other (please state):

Relevance to other Board of Director's Committee:	
Regulation and Assurance Committee	Other (please state)